

TASMANIA'S HEALTH PLAN

Quarterly Progress Report
March 2010



Tasmania's Health Plan (THP) - Indicative Timelines for Program Implementation

Indicator	Project Name	Project Description	June - Dec 07	Jan - April 08	May - Aug 08	Sept - Dec 08	Jan - April 09	May - Aug 09	Sept - Dec 09	Jan - April 10	May - Aug 10	Sept - Dec 10	Jan 2011 - ++	Comments	
Strengthening Clinical Support, Safety and Quality of Services															
✓	Develop Clinical Network Model and Operational Framework	Develop a framework of governance, scope, funding and accountability for clinical networks, Advisory Council.	████████████████████												
✓	New Clinical Advisory Council	a) Develop a short consultation paper on establishing a new Clinical Advisory Council and clinical networks.			██████										
✓		b) Select membership and convene the new Clinical Advisory Council.			██████████										
✓	Cancer Network incorporating Tas Cancer Network Project - state-wide service	Establish a Cancer service Network Demonstration Program (CanNET) in partnership with Cancer Australia funding to support the establishment of a managed clinical network for cancer services in Tasmania.	████████████████████					██████							includes H1N1 delay
✓	Best Practice, Credentialing and Scope of Practice	Establish best practice processes for credentialing and to define process for scoping the practice of senior clinicians.			████████████████████	████████████████████	████████████████████	████████████████████	████████████████████						includes H1N1 delay
✓	Rehabilitation and Aged Care Network	Develop a network to enhance the coordination of patient care across the State.			████████████████████	████████████████████	████████████████████	████████████████████							
●	Chronic Disease Network	Develop a network to enhance the coordination of patient care across the State.					██████		████████████████████						with CHO advice
Education and Training															
✓	Development of Clarence Inter professional Learning and Education site	Work with the University to examine the feasibility of a Primary Health Clinical Centre at the Clarence Community Health Centre providing inter-professional learning experience for medical, nursing and allied health staff in a community based setting. General practice service to the community will continue under this arrangement.		████████████████████	████████████████████	████████████████████									
✓	Development of Launceston Interprofessional Learning and Education site	Work with the University to examine the feasibility of developing the Launceston General Hospital precinct as an enhanced primary and secondary education centre providing interprofessional learning for health professional students.		████████████████████	████████████████████	████████████████████	████████████████████	████████████████████	████████████████████	████████████████████	████████████████████	████████████████████			Links to the Launceston Integrated Care Centre project SSD04.

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✓	Further development of Rural Health Centres as Rural Health Teaching Sites	Increase the number of rural health teaching sites over the course of the THP roll out to increase access to learning facilities across the state.			[Blue bar from May 08 to Sep 10]										
✓	Strengthen Partners in Health agreement to further develop health research and education	Work with the University of Tasmania to further develop health research and education in Tasmania, strengthening links and expanding the scope of education and research in health services and health outcomes	[Blue bar from June 07 to May 09]												
✓	Explore the potential to expand allied health tertiary education in Tasmania	a) Increasing access to Physiotherapy education in Tasmania.	[Blue bar from June 07 to Sep 09]												
✓		b) Increasing access to Nutrition and Dietetics education in Tasmania.					[Blue bar from Jan 09 to Sep 09]								
✓		c) Further development of a degree course for environmental Health officers in Tasmania.	[Blue bar from June 07 to Apr 08]												
✓		d) Increased Workplace Clinical Psychology Training across the department.			[Blue bar from May 08 to Sep 09]										
●	Research and evaluation of demonstration sites established under Tasmania's Health Plan	Monitor all projects undertaken under Tasmania's Health Plan for effectiveness in order to measure the success of each project.			[Blue bar from May 08 to Jan 11]										
Funding and Performance															
✓	Cost Analysis and Incorporation into Budget Processes	Develop business cases and models for THP project implementation.	[Blue bar from June 07 to Sep 09]												
✓	Resource Allocation and Management for Financial Accountability	Develop a resource allocation model for health services that will maintain and improve equity of resource distribution between regions	[Blue bar from June 07 to May 09]												
✓	Performance Agreements / Clinical Engagement	Define explicit performance agreements for each hospital incorporating targets for clinical activity within agreed budgets and a clinical engagement strategy.			[Blue bar from May 08 to Sep 08]										
General Practice Integration															

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H	Primary Health working with General Practice on chronic disease	a) Develop a whole of state strategy for general practice		[Blue bar from Jan 08 to Apr 10]											Awaiting Australian Government response to National Health and Hospitals report.
✓		b) Develop a policy framework to guide general practice provision of state funded community health services	[Blue bar from June 07 to April 08]												
✓		c) Develop a consistent DHHS policy concerning the availability of support arrangements for general practice.			[Blue bar from May 08 to Apr 10]										
✓		d) Development of demonstration services for GP provision of state funded community health services			[Blue bar from May 08 to April 09]				[Red bar from May 09]						
✓		e) Evaluation of demonstration outcomes							[Blue bar from May 09 to Apr 10]						
			f) Expansion of GP provision of state funded community health services												Management by Northern Area Health Service - current funding until 30 June 2011
✓	DHHS and GP Links (with mental health services, alcohol and drug services)	Strengthen links between a range of DHHS services, such as mental health, drug and alcohol services for example, with General Practice to foster a multi-disciplinary team approach to action around chronic disease.		[Blue bar from Jan 08 to Apr 10]											
✓	Sustainable General Practice	a) Develop principles and policies for the engagement of general practice		[Blue bar from June 07 to April 08]											
✓		b) Increase support through GP Workforce Tasmania for GP recruitment		[Blue bar from June 07 to April 08]											
Health Information and Communication Technology															
✓	e-health Priorities Incorporated into Existing Information Management Projects and Work Program	a) Develop a e-health strategy b) Develop and deliver an information management work program to support the THP		[Blue bar from Jan 08 to Aug 09]											
Integrating Acute and Primary Health Services															

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✓	New Models of Emergency and Short Stay Care (LGH)	a) Plan and develop new models of care, such as an emergency short stay unit, a fast track clinic, an emergency mental health zone and medical assessment and planning units.			█			█						
●		b) Complete redevelopment of LGH emergency department.					█							
●	Aged and Rehabilitation Services (including in the community)	Develop new service models for aged and rehabilitation services			█			█						Wording changed Links to NW09
✓	23 Hour Elective Surgical Services in the North West	Explore te need for stand alone surgical centres operating extended day surgery.			█									Wording changed Includes NW14 Links to NW03
✓	Benchmarking	The Dept will monitor and report annually on benchmarking data including regionalisation utilisation data, length of stay and rate of admissions for Ambulatory Care Sensitive Conditions						█						
✓	Area self sufficiency	Establish area service delivery arrangements and policy			█			█						Wording changed
Acute Services: North West Regional Hospital														
✓	Review of the North West / North component of the Clinical Services Plan	Review and revise planning for acute services in the North West within Tasmania's Health Plan (Clinical Services Plan), in response to the Commonwealth Government take over of the Mersey Hospital.			█									
✓	Planning principles for the North West	Adopt recommended principles to underpin planning and delivery of hospital services in the North West			█									
✓	Develop a detailed clinical service profile for the NWRH	Develop a detailed clinical service profile for the NWRH in consultation with the AG and /or operator of Mersey Community Hospital			█			█						Includes NSM06

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✓		c) Increase inpatient beds at New Norfolk					■							Dependant on PH04b	
H		d) Increase inpatient beds at Swansea							■					Service needs will continue to be monitored by the Southern Area Health Service.	
✓		e) Increase access to community nursing, post acute care, visiting services, day respite (dependant on implementation of new service model elsewhere in the state)				■	■	■	■	■	■	■	■	Subject to new Home and Community Care arrangements	
✓	Integrating Population Health Approaches	Develop an orientation program for the new Primary Health Coordinators, Health Promotion Officers, Area Services Co-ordinators and Area Managers	■	■	■	■									
✓	Preventing and Managing Chronic Disease Across the Care Continuum	a) Develop a chronic disease strategy that includes the development and adoption of state-wide service standards drawing on existing national and other contemporary good practice.			■	■	■	■	■						
✓		b) Development of a state-wide health promotion framework	■	■	■	■	■	■	■	■	■	■	■	includes H1N1 delay	
✓		c) Recruitment of Health Promotion Coordinators			■	■									
✓		d) Identify population groups most at risk of chronic disease, with an initial focus on diabetes		■	■	■	■	■	■	■	■	■	■	■	
✓		e) Increase effort in cessation of tobacco smoking		■	■	■	■	■	■	■	■	■	■	■	
●		f) Develop state-wide Chronic Disease Self-Management Plan						■	■	■	■	■	■	■	
✓	Improving Youth Health Services	a) Develop a policy framework for youth health services within Primary Health			■	■	■								
Acute services: Southern Regional															
✓	Royal Hobart Hospital	Complete the business case for the development of the RHH including an ICC			■	■									
Statewide System Development															

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✓	Primary Mental Health Service Development	Extension of primary mental health services through partnership developments, for example, through the 'Headspace' project targeting youth mental health. Increase access to mental health programs in rural areas			█									
✓	Develop Operational Framework for the Development of Integrated Care Centres (ICCs)	Identify and define services for each level of ICCs, developing an operational framework for each level, as well as responsibility frameworks and service agreements through use of a working group, research of best practice and communicating and engaging stakeholders to develop ICCs around the state.		█			█							
●	Develop ICC Launceston	Develop an ICC in the Launceston area.			█			█						
●	Develop ICC/ GP Super Clinic Clarence/ GP Super Clinic Sorell	a) Develop an ICC / GP Super Clinic in Clarence b) Work with Commonwealth and other stakeholders to develop a GP Super Clinic in the Sorell area.		█			█							wording changed
✓	Develop ICC Kingborough	Develop an ICC in the Kingston area.			█			█						wording changed
●	Develop ICC Hobart	Develop an ICC in conjunction with the Royal Hobart Hospital Redevelopment Project.		█			█							
✓	Develop ICC or Tier 3 CHC Glenorchy	Assess the feasibility of developing an ICC in the Glenorchy area.			█			█						
✓	Burnie GP Super Clinic	Work with Commonwealth and other stakeholders to develop a GP Super Clinic in the Burnie area.					█							wording changed - As per Commonwealth program
✓	Devonport GP Super Clinic	Work with Commonwealth and other stakeholders to develop a GP Super Clinic in the Devonport area.					█							wording changed - As per Commonwealth program
Clinical Service Planning														
●	Develop Operational Framework and Protocols for Single Site and State-wide Services	Develop an operational framework that defines elements including single site and state-wide and regional services, governance, governance over operational staff, funding and accountability for single site, regional and state-wide services.				█								with CHO advice

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	Service Capability Framework and role delineation	Develop a service capability framework to be applied across the entire health system including the role of each hospital												Incorporated into implementation of core business review
✓	Positron Emission Tomography (PET) Scanner	Assess, consider and implement (if agreed) the installation of a PET/CT scanner at the RHH	[Blue bar]			[Red bar]								
✓	Cystic Fibrosis Services	Oversee and manage translation of statewide operational framework for cystic fibrosis services in Tasmania.				[Blue bar]			[Red bar]				with CHO advice	
●	Pain Management Services	Oversee and manage translation of statewide operational framework for pain management services in Tasmania.					[Blue bar]		[Red bar]				with CHO advice	
✓	Additional Linear Accelerator (Northern Tasmania)	a) Assess need, feasibility, funding and timeframe			[Blue bar]									Wording changed
●		b) Implement installation if assessment positive												Wording changed
●	Pathology Services	Complete feasibility studies of a statewide service.					[Blue bar]		[Red bar]					
●	Medical Imaging Services	Complete feasibility studies of a statewide service coordinated through a single administrative structure to ensure service sustainability.					[Blue bar]		[Red bar]					
✓	Bariatric Surgery	Review scope and operational arrangements for this service.				[Blue bar]								
●	Gastro-Intestinal and Hepatobiliary Surgery (LGH)	Oversee and manage translation of statewide operational framework for gastro-intestinal and hepatobiliary surgery services in Tasmania.					[Blue bar]		[Red bar]				with CHO advice	
●	Clinical Genetic Services	Oversee and manage translation of statewide operational framework for clinical genetic services in Tasmania.					[Blue bar]		[Red bar]				with CHO advice	
●	Vascular Services	Oversee and manage translation of statewide operational framework for vascular services in Tasmania.	[Blue bar]					[Blue bar]					with CHO advice	
✓	Develop Statewide Bone Marrow Transplantation Service	Oversee and manage translation of statewide operational framework for bone marrow transplantation services in Tasmania.		[Blue bar]			[Red bar]							with CHO advice

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●	Cancer Services	Develop appropriate governance, funding and accountability for regional and statewide services.												Links to CN03
●	Renal Medicine	Develop appropriate governance, funding and accountability for regional and statewide services.												
●	Infectious diseases	Develop appropriate governance, funding and accountability for infectious diseases												
●	Morbid Obesity	Develop a preferred model for the provision of bariatric surgery in Tasmania. This will also inform the development of an integrated plan for morbid obesity.												Wording changed to reflect continuum of care
Developing Integrated Transport and Accommodation Services														
✓	Acute Services Patient Transport (inc ambulance)	Review all acute patient transport, including urgent, non urgent and community transport elements.												Separate reporting process for implementation
✓	Medical Retrieval	Review adult medical retrieval services and develop an implementation plan to ensure that the service is appropriately funded, staffed and resourced for sustainability.												Separate reporting process for implementation
✓	Accommodation	Review patient accommodation availability near to the acute hospitals to meet current and future needs.												Separate reporting process for implementation
✓	Non Emergency Patient and Community Transport Services	Review community transport and develop an implementation plan to establish community transport networks that will better coordinate services and improve transport options and develop a modern strategy for transport through the implementation of a state wide service model to coordinate both Patient and Community Transport Services												Separate reporting process for implementation
THP Operational Framework														
●	THP Community Forums	Work with Consumer Representatives to hold bi-annual regional Community Forums to provide information and discussion about Health Plan progress												includes H1N1 delay

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	Development of a Consumer Engagement Strategy	a) Develop agency consumer engagement policy options paper												Includes PH05
		b) Develop policy framework for local planning and consumer engagement												Includes PH05; includes H1N1 delay
Workforce Sustainability														
	Workforce Modelling	Undertake a workforce modelling exercise based on activity projects in the THP to establish clear targets for workforce numbers in each health professional category over the life of the plan and identify key workforce risks and/or the need to redesign care pathways.												
	Retention and Development	Develop retention strategies that can assist existing health professionals to stay in the workforce.												

- Project has been finalised
- Project has **no** scope, plan, budget or resource allocation
- Project has a scope, project plan, budget or resources - **but not all**
- Project has scope, project plan, budget, resources and is in progress
- Project is on hold due to an externality, interdependency with another project, budget problem, or need for a change to scope
- Project is in progress but is experiencing some difficulties
- Revised Project timeline
- No report yet received